

Expression of Interest
for the
Establishment, Operation and Maintenance
of the
Ghummanhera Gaushala under Animal Husbandry Unit,
Development Department, GNCT of Delhi

Office Address: Animal Husbandry Unit, Zorawar Singh Marg,
Tis Hazari, Delhi - 110054.

Website: <https://development.delhi.gov.in/>

OFFICE OF THE DIRECTOR: ANIMAL HUSBANDRY UNIT
DEVELOPMENT DEPARTMENT, GOVERNMENT OF NCT OF DELHI
ZORAWAR SINGH MARG, NEAR PUL MITHAI, TIS HAZARI, DELHI-110054
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Reference no.: F.11 (92)/AHD/CEOI/2025-26/

Date: 21/09/2026

Subject: Invitation for Expression of Interest (EOI) for establishment, operation and maintenance of Gaushala at Ghummanhera, Delhi.

The Animal Husbandry Unit, Development Department, Government of NCT of Delhi, invites Expression of Interest/Application from eligible Societies/AWOs/NGOs/SelfHelp Groups/Charitable Institutions/Firms/Companies/Foundations/Consortium etc. having relevant experience in the management and operation of large-scale Gaushalas, for Establishment, Operation and Maintenance of Gaushala at Village Ghummanhera, Delhi.

The detailed EOI document containing the scope of work, eligibility criteria, terms & conditions, technical and financial requirements and other relevant details is available on the website of the Development Department, Government of NCT of Delhi at <https://development.delhi.gov.in/>. A hard copy of the detailed EOI document can also be obtained from the Directorate of the Animal Husbandry Unit at the address mentioned below during any working day.

A stakeholders' meeting is scheduled to be held on **08.10.2026 (Thursday) at 2:00 P.M.** in the Conference Room of the Office of the Director, Animal Husbandry Unit.

Interested eligible applicants shall submit their duly completed application along with all requisite documents, either by Speed Post/Registered Post or by hand, in a sealed envelope superscribing "expression of interest for establishment, operation and maintenance of gaushala at Village Ghummanhera" on the top of the envelope, at the following address:

**Office of the Director, Animal Husbandry Unit
Development Department, Government of NCT of Delhi
Zorawar Singh Marg, Near Pul Mithai, Tis Hazari,
Delhi-110054.**

The last date for submission of applications shall be decided after the stakeholders's meeting.

For Director (AH)

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1. Definitions

Sn	Acronym	Definition (Description)
1	Authority or Purchaser	Animal Husbandry Unit, Development Department, GNCT of Delhi
2	Department	Development Department, GNCT of Delhi
3	Authorized representative	This means any person authorized by either of the Parties i.e. Applicant or Authority
4	AWBI	Animal Welfare Board of India; is a statutory body established under the Prevention of Cruelty to Animals Act, 1960, in India. It is primarily responsible for promoting animal welfare and preventing cruelty towards animals.
5	AWO	Animal Welfare Organization; is an entity or group dedicated to promoting and protecting the wellbeing and rights of animals. These organizations work towards ensuring the humane treatment, care, and welfare of animals, and often advocate for their rights and proper treatment.
6	Gaushala	Gaushala; also known as a "gaudhan" or "goshala," is a term commonly used in India to refer to a shelter or sanctuary specifically dedicated to the care and protection of abandoned cattle (Govansh) with maintenance ration for their healthy lifespan. The word "gaushala" is derived from the combination of "gau" (meaning "cow" in Sanskrit) and "shala" (meaning "shelter" or "abode").
7	Cattle (Govansh)	Cattle (Govansh) refers to abandoned cattle (either males or females), which are not in condition to be used for production of dairy products.
8	Applicant or Recipient	A Society/AWO/NGO/Self Help Group/Charitable Institution/ Firm etc., registered under AWBI/Indian Societies Act/Indian Trusts Act/Indian Religious and Charitable Trusts Act that submits the Application, while competing with others, for providing services with respect to specific requirements as defined in this EOI Document.
9	Selected Applicant	A Society/AWO/NGO/Self Help Group/Charitable Institution/Firm, etc., that is registered under AWBI/Indian Societies Act/Indian Trusts Act/Indian Religious and Charitable Trusts Act, who submits an application in response to this Expression of Interest (EOI) Document to compete with other entities for the opportunity to provide services related to the specific requirements defined herein and after a thorough evaluation process, is selected for the operation and maintenance of the Gaushala.
10	EOI	This means this complete document of Expression of Interest and its Annexures and any other documents provided along with this EOI or issued during the course of the selection of applicant seeking a set of solution(s), services(s), materials and/or any combination of them.

11	MoU	“Memorandum of Understanding (MoU)” between the Parties including all the attached documents listed in respective clauses of this EOI document, Annexures, Corrigendum (if any), Letter of Intent, and security deposit.
12	SLA and Penalties	Service Level Agreement and Penalties; targets to achieve by selected NGO/agency/registered body/institution and penalties to be imposed for non-compliance
13	Law	This means any Act, notification, bye laws, rules and regulations, directive, ordinance, order or instruction having the force of law enacted or issued by the Central Government and/ or Union Territory of Delhi or State Government or regulatory authority or political subdivision of Government Agency.
14	LOI	LOI means the Letter of Intent being sent to the Selected Applicant.
15	Parties	This means Purchaser/ Department/ Authority and Applicant, collectively
16	Party	This means Purchaser/Department/Authority or Applicant Individually
17	Similar Work	Establishment, Operation and Maintenance of Gaushala in all respect including care and upkeep of Govansh (cattle).
18	Technical Presentation	A technical presentation is a detailed exploration of the establishment and operational intricacies associated with overseeing a specialized facility focused on housing and caring for cattle, specifically cows. It covers a range of subjects, including animal welfare, feeding methods, veterinary attention, waste handling, and sustainable practices. The primary goal of this presentation is to provide an in-depth understanding of the technical aspects involved in establishing and maintaining a well-functioned and efficient cattle pound or gaushala.
19	NGO	A non-governmental organization, an organization established by a group of individuals that wishes to pursue goals and aspirations that relate to the public, social, or political good of a nation or the world.
20	ETP	Effluent treatment plant, also known as ETP is a waste water treatment process (WWTP) that is used to treat waste water. Effluent Treatment Plant plays a significant role in the treatment of industrial waste water as well as domestic sewage. Organic matter, inorganic matter, heavy metals, oil & grease, suspended particles, and other contaminants are treated in the wastewater treatment process of an ETP plant.
21	Free of cost	This means the selected agency/NGO will operate and maintain the Gaushala in all respect of management including care and upkeep of Govansh (cattle), at their own cost.
22	Force Majeure	Events beyond the reasonable control of the Parties, including but not limited to war, riots, fire, flood, hurricane, typhoon, earthquake, lightning, explosion, strikes, lockouts, slowdowns, prolonged shortage of energy supplies, and acts of state or governmental action prohibiting or impeding any party from performing its respective obligations.

23	Performance Security	An irrevocable Bank Guarantee or Fixed Deposit pledged to the Authority to ensure the faithful performance of the Selected Applicant's obligations.
24	Effective Date	The date on which the Memorandum of Understanding (MoU) is signed by both Parties.

2. Disclaimer

The information contained in this document, or provided subsequently to applicants, whether verbally or in documentary form, by or on behalf of the Authority, is furnished on the terms and conditions set out in this document, and is subject to all other applicable terms and conditions.

This document is neither an agreement nor an offer or invitation by the Authority to any party. Its purpose is solely to provide applicants with information to assist them in formulating their proposals. This document does not purport to contain all the information that an applicant may require, and may not be appropriate for every person. It is not possible for the Authority, its employees, advisors, or the Department to consider the investment objectives, financial situation, or particular needs of each applicant. Certain applicants may also possess greater knowledge of the proposed project than others.

Each applicant is responsible for conducting its own analysis of the information contained herein and for verifying or rectifying any inaccuracies that may appear. Applicants are advised to undertake their own investigations into the proposed project, the applicable legislative and regulatory frameworks, and all matters relevant thereto, and to seek independent professional advice regarding the legal, financial, regulatory, and taxation implications of entering into any MoU or arrangement relating to the project.

Information provided in this document may cover a wide range of matters, some of which may depend on the interpretation of law. The information is not intended to be an exhaustive account of statutory requirements and should not be regarded as an authoritative statement of law. The Authority accepts no responsibility for the accuracy of any interpretation or opinion on legal matters contained herein.

Possession or use of this document in any manner contrary to applicable laws is strictly prohibited. Applicants must inform themselves of, and comply with, all relevant legal requirements. The information contained herein is not comprehensive, nor has it been independently verified. Nothing in this document shall be construed as legal, financial, regulatory, or tax advice.

The Authority, its employees, departments, advisors, or consultants make no representation or warranty and shall bear no liability to any person, including any applicant, with respect to

any loss, damage, cost, or expense arising from anything contained in this document, including its accuracy, adequacy, correctness, completeness, or reliability. No information contained herein, whether written or oral, is intended to form the basis of or induce any investment decision or any decision to enter into an MoU or arrangement relating to the project.

The Authority and its advisors/consultants/representatives/employees accept no liability of any nature, whether arising from negligence or otherwise, on account of reliance by any applicant on any statement contained in this document. The Authority may, at its sole discretion and without obligation, update, amend, or supplement the information, data, statements, assessments, or assumptions contained in this document; revise the evaluation or eligibility criteria; or annul the entire Evaluation/Selection Process at any time.

Issuance of this document does not imply that the Authority is bound to select any applicant or appoint the selected applicant, as the case may be. The Authority reserves the right to reject any or all applications at any stage without assigning any reason, including the right to close or annul the selection process without incurring any liability. The decision of the Authority shall be final, conclusive, and binding on all parties.

Each applicant shall bear all costs associated with or relating to the preparation and submission of its application, including but not limited to preparation costs, copying, postage, delivery, presentations, demonstrations, and costs related to submission, modification, updating, or resubmission of the application in case of any amendments to this EOI. The Authority shall not be liable in any manner for such costs, regardless of the outcome of the Evaluation/Selection Process.

Applicants are strictly prohibited from any form of collusion or arrangement intended to influence the selection and award process. Offering or attempting to offer any gift, bribe, or inducement to any officer, employee, advisor, or representative of the Authority, or to any person in a position to influence the Authority's decision, shall render the applicant liable to penalties as the Authority deems fit, including rejection of the application and forfeiture of proposal security. The laws of the Republic of India shall govern this document.

The information contained in this document is selective and subject to updating, expansion, revision, and amendment. The Authority reserves the right to modify any or all provisions of this document without assigning any reason.

2.1 Costs Borne by Respondents

All costs and expenses incurred by respondents/applicants in connection with the preparation and submission of responses, including attending meetings, discussions, demonstrations, and providing additional information as required by the Animal Husbandry Unit, shall be borne entirely and exclusively by the applicant.

2.2 No Legal Relationship

No binding legal relationship shall exist between any applicant and the Animal Husbandry Unit until the execution of a MoU.

2.3 Obligation to Inform Themselves

Applicants are solely responsible for conducting their own investigation and analysis regarding any information contained in this document, including the meaning and implications of such information.

3. Document Control Sheet

Summary of the important information is defined in the table below:

Sn.	Particulars	Timeline
1	Inviting Authority	Director (AH), Animal Husbandry Unit, Development Department, GNCT of Delhi
2	Document reference number	Reference no.: F.11(92)/AHD/CEOI/2025-26/
3	Name of the Work	Establishment, Operation and Management of Ghummanhera Gaushala under the Animal Husbandry Unit, GNCT of Delhi
4	Document Fee	Nil
5	Date of Publishing	Date: 23.09.2026 Website: https://development.delhi.gov.in/
6	Stakeholders' Meeting (Pre-Bid)	Date: 08.10.2026 Time: 02:00 P.M Venue: Conference room of Directorate of Animal Husbandry, Tis Hazari, Delhi-110054. Note: Applicants must submit their request to attend the Stakeholders' Meeting either physically at the following address: The Animal Husbandry Unit, Zorawar Singh Marg, Tis Hazari, Delhi - 110054, or register post, via email by sending a request to xxxxxxxxxx.com
7	Last Date & Time for Submission of Written EOI (Application) along with supporting documents	Date & Time: To be notified after stakeholders meeting Note: Applicants must submit a written EOI application along with supporting documents as mentioned in the section 8 of this document either physically at the following address: The Animal Husbandry Unit, Zorawar Singh Marg, Tis Hazari, Delhi - 110054, or via email to directorahdelhigov@gmail.com
8	Date, Time & Venue of Technical Presentation	Date, Time & Venue: To be notified after stakeholders meeting. Note: Only distinct applicants who successfully submit the EOI documents as per (Section 8) and are found eligible will be invited for the presentation.

9	Nodal Officer(s) to Contact	Name: Dr. S. Shanmugavel Phone: 011-20833241 Email: directorahdelhigov@gmail.com
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4. Introduction

Delhi, also known as the National Capital Territory (NCT) of Delhi, is a city, district, and Union Territory in India. It is situated in northern India and serves as the capital of the country. Delhi is bordered by the states of Haryana and Uttar Pradesh and is known for its political, cultural, and historical significance. Covering an area of approximately 1,484 km², Delhi is one of the most populous cities in India, with a population exceeding 2 crores. Despite its population density, Delhi has witnessed significant growth in infrastructure, modernization, and cultural diversity. It has a high Human Development Index and plays a vital role in the country's economy and governance.

The Animal Husbandry Units (AHU), operating under the Development Department of the Government of NCT of Delhi, focus on providing veterinary services, disease prevention, and public health initiatives within the National Capital Territory. Their functions include ensuring livestock health, implementing breeding programs, managing animal birth control programs for dogs, responding to disease outbreaks, regulating pet shops and breeding centers, and providing veterinary care for various domestic and companion animals.

The Municipal Corporation of Delhi (MCD), the New Delhi Municipal Council and the Delhi Cantonment Board, are the civic bodies charged inter alia with impounding stray and abandoned cattle as per the provisions of the Delhi Agricultural Cattle Preservation Act, 1994, and related regulations. Gaushalas (cow shelters) are used for housing impounded stray cattle found within the city limits.

Through this process, AHU proposes to select Society/AWO/NGO/Self Help Group/Charitable Institution/Firm/Companies etc., registered under the Animal Welfare Board of India (AWBI), the Societies Registration Act, the Indian Trusts Act, the Indian Religious and Charitable Endowments laws, the Companies Act, and other relevant statutes, for the establishment, maintenance, care, operation, feeding, and overall management of the impounded cattle (Govansh) in the Gaushala under AHU, free of cost.

5. Purpose and Rationale

The Animal Husbandry Unit (AHU), Development Department, GNCT of Delhi, is issuing this Expression of Interest (EOI) to identify experienced, capable and mission aligned organisations to establish, operate and maintain a model Gaushala at Ghummanhera Village. This EOI is driven by the urgent need to redevelop and operationalise an existing government owned site that has been non-functional since 2018 and to create a professionally managed facility that meets modern standards of animal welfare, public health and environmental sustainability.

The Ghummanhera site comprises significant land and an existing structural framework which, with comprehensive rehabilitation and professional management, can be transformed into a best in class Gaushala capable of humanely housing and caring for impounded Govansh. Redeveloping the site will help reduce stray cattle on public roads, improve urban animal management, and enhance coordination between AHU and civic bodies responsible for animal impounding.

This EOI seeks Applicants capable of delivering a “zero cost to government” solution by mobilizing capital, technical expertise, and sustainable operational models. The Authority aims to select a partner willing to assume full financial and operational responsibility for establishment, animal care, veterinary services, waste and effluent management, biosecurity, and site maintenance while complying with statutory and AWBI norms.

Beyond basic care, the Authority expects the Selected Applicant to demonstrate innovation and long term sustainability through waste to resource solutions (biogas, composting), renewable energy integration (solar), water conservation (rainwater harvesting), and value addition activities aligned with welfare objectives. Proposals featuring community engagement, capacity building, research linkages with veterinary institutions, and structured eco-education or controlled eco-tourism (without compromising welfare) will be favourably considered.

From a governance standpoint, the EOI aims to attract transparent and accountable partners through clear eligibility, performance monitoring, reporting, and audit mechanisms. Selection will prioritize technical competence, proven operational experience, financial prudence, and a strong welfare and contingency framework.

In summary, the EOI invites credible organisations to convert a distressed public asset into a resilient, welfare centric, environmentally sustainable, and financially self-reliant Gaushala that protects animal welfare and strengthens the city's livestock management system.

6. Important Instructions to the Prospective Applicants/ Bidders

6.1 Downloading of the document:

The current document can be downloaded from the official website <https://development.delhi.gov.in/>.

6.2 Liability for Participation Costs:

The Applicant/Bidder shall bear all costs and expenses associated with its participation in this process, including, without limitation, costs related to the review and analysis of documents, preparation and submission of the application, conduct of due diligence activities, attendance at meetings, consultations and presentations, and provision of any additional information requested by the Animal Husbandry Unit (AHU).

Under no circumstances shall the AHU, the Development Department, GNCT of Delhi, or any of their officers, employees, or representatives be liable for any such costs, regardless of the manner, form, or outcome of the selection process. The Applicants/Bidders acknowledge that they shall have no claim whatsoever against the AHU on account of such expenses, including in the event of cancellation, modification, suspension, or termination of this process.

6.3 Updates and Modifications:

Applicants are advised to regularly visit the website <https://development.delhi.gov.in/> for any updates or modifications to the terms and conditions of the document.

6.3.1 Details of the Gaushala:

Name of village	Land	GPS Coordinates
Ghummanhera, Village Ghummanhera Najafgarh Block, New Delhi-110043	24.37 Acre	28.5328, 76.9298

The demarcation of the land for the Gaushala was carried out by the Irrigation & Flood Control (I&FC) Department, GNCT of Delhi, at Village Ghummanhera. The total measured land area is 98,654 sq. meters (24.37 acres).

6.3.1.1 Existing Site Condition and Infrastructure Status - Ghummanhera Gaushala

The Ghummanhera Gaushala site comprises a total area of **98,654 sq. m. (approx. 24.37 acres)**. The land was formally demarcated on 24.01.2025 and is located in the vicinity of Ghummanhera village, with clearly defined boundaries. The Site is offered on an '**As Is, Where Is**' basis. The Authority makes no warranty regarding the structural integrity of the existing ruins or foundations. The Applicant is responsible for all demolition, debris removal, and soil stabilization required for redevelopment.

6.3.2. Stakeholder's meeting:

Interested applicants may attend the stakeholder's meeting as per the following details:

(a) Date: 08.10.2026

(b) Time: 02:00 P.M

(c) Venue: Conference room of Directorate of Animal Husbandry, Tis Hazari, Delhi-110054

(d) Registration / Confirmation Process: Applicants intending to participate shall register by sending an email to: directorahdelhigov@gmail.com with the subject line: **"Registration for Stakeholders' Meeting - Ghummanhera Gaushala."**

(e) Contact for Queries:

Officer: Dr. S. Shanmugavel

Phone: 011-20833241

Email: directorahdelhigov@gmail.com

Note: The Stakeholder Meeting is exclusively for pre-bid queries and clarifications. No Technical Presentations are to be made at this stage. The Technical Presentation will be scheduled after the submission and preliminary screening of the EOIs.

6.4 Submission of Expression of Interest (EOI)

Applicants shall submit their Expression of Interest (EOI) in the form of a formal request letter, accompanied by all supporting documents specified in this EOI. The EOI must include the Applicant's organisational details, relevant experience, financial and technical capacity, and a detailed approach for establishing and managing the Gaushala, as outlined under the Eligibility Criteria in Section 8.2 of this EOI.

The EOI shall be submitted either:

- a) Physically, in a sealed envelope clearly superscribed: “Expression of Interest - Ghummanhera Gaushala, AHU, GNCTD” and delivered to Animal Husbandry Unit, Zorawar Singh Marg, Tis Hazari, Delhi - 110054, or
- b) By email, to: directorahdelhigov@gmail.com

The EOI must be submitted **on or before the last date and time** notified on the official website.

Note: The date, time and venue of EOI Technical Presentation would be notified after the scrutiny of application.

Late submissions shall not be considered.

Applicants who’s EOIs are found complete and responsive may be invited to deliver the technical presentation as described under Section 6.5.

6.5 Technical Presentation:

Prospective applicants may be required to submit a detailed technical presentation outlining their proposed plan for the establishment, development, operation, and maintenance of the Gaushala. The presentation should include a comprehensive layout plan, infrastructure design, facility requirements as envisaged under Para 6.6, and any additional amenities or innovations proposed by the applicant.

The technical presentation must clearly demonstrate the applicant’s operational strategy, animal welfare framework, veterinary service arrangements, waste management systems, staffing plan, resource mobilization capabilities, risk mitigation measures, and overall approach to ensuring efficient and sustainable management of the Gaushala.

This presentation will enable the Authority to assess the applicant’s technical expertise, preparedness, and capability to undertake the responsibility of managing the Gaushala.

6.6 Purpose of the Technical Presentation:

The technical presentation is intended to demonstrate the applicant’s technical expertise, understanding of the Gaushala requirements, and their proposed approach to ensuring animal welfare and efficient management of the facility. While key points and broad thematic areas

to be covered in the presentation will be provided in the subsequent sections of this document, these are only indicative in nature.

It shall be the responsibility of the applicant to thoroughly understand the scope of work, assess all operational and infrastructural possibilities, and present a clear, comprehensive, and well-reasoned proposal reflecting their vision, methodology, innovations, and the full range of solutions they intend to implement for the establishment, operation, and maintenance of the Gaushala. The Authority expects applicants to articulate their strategies in depth, **going beyond the indicative points provided**, based on their technical judgment, experience, and assessment of the project requirements.

6.7 Mandatory Facilities to be established in the Gaushala:

The following facilities are mandatory to be established in the Gaushala and must be incorporated in the applicant's proposal as well as clearly reflected in the technical presentation:

The applicant shall establish all mandatory facilities, including cattle sheds, dry and green feed stores, milking facility with utensils store, investigation shed, quarantine shed, and mortuary. Adequate staff stay facilities, dispensary, office and guard room must also be provided. Site development works such as internal roads and pathways, sewerage, water supply, plumbing, sanitary installations, bore wells, and earth filling are essential, along with boundary wall and overhead tank. The facility must include wellness centre, provisions for eco-tourism, and infrastructure such as CCTV system, LED compound lighting, rainwater harvesting, horticulture works, rooftop solar power generation, and biogas plant equipped with the latest technology. Additionally, effluent treatment plant (ETP) of sufficient capacity shall be installed to process all waste generated in the Gaushala.

However, applicants are also encouraged to explore and propose any additional facilities, systems, or innovations as deemed appropriate, in line with the indicative areas provided or any other relevant possibilities.

6.8 Indicative areas for applicants to analyze and cover in their presentation:

The following points are only indicative and are meant to assist applicants in understanding the breadth of possibilities associated with establishing, operating, and maintaining the Gaushala. Applicants are expected to comprehensively analyze all technical, operational, managerial, infrastructural, environmental, financial, and welfare related aspects and present

a holistic, strategic, and innovative proposal reflecting their vision, methodology, systems, processes, and long term management approach.

These indicative points do not limit or define the complete scope of work.

Applicants must independently assess the site conditions, statutory requirements, organizational capacity, operational challenges, and future expansion possibilities and propose a complete, self-sufficient, solution oriented plan.

6.8. A. Vision, Concept and Overall Approach

- Long term vision for development, functioning, and sustainability of the Gaushala
- Conceptual framework and guiding principles for cattle welfare
- Strategy for creating a humane, efficient, and model Gaushala
- Integration of innovation, technology, and modern management practices
- Alignment with animal welfare norms and good governance principles

6.8. B. Site Planning, Layout and Infrastructure Conceptualization

- Proposed site layout plan based on land characteristics and functional requirements
- Detailed planning for mandatory facility infrastructure including Cattle Sheds (adhering to minimum space norms per animal), Milking Facility, Investigation & Quarantine Sheds, Dispensary, Mortuary, Staff Residential Facilities, Administrative Offices, and Guard Rooms.
- Comprehensive site development plan covering earth filling/leveling, boundary wall construction, internal road networks and pathways, sewerage systems, plumbing, and sanitary works.
- Considerations for environmental management, climate responsiveness, biosecurity, hygiene flow, and future scalability
- Approach to optimizing land utilization while ensuring cattle comfort and ease of operations
- Planning for future scaling, expansion, and improvement cycles

6.8. C. Animal Welfare, Care Philosophy and Ethical Framework

- Welfare principles and standards proposed for abandoned/impounded cattle
- Systems for ensuring comfort, humane handling, protection from environmental stress, and behavioral wellbeing
- Plans for care of young, weak, aged, sick, injured, or special needs cattle
- Ethical framework for managing cattle in line with Animal Welfare Board of India (AWBI) guidelines and other statutory norms

6.8. D. Health Management and Veterinary Care Systems

- Approach for preventive healthcare, disease surveillance, vaccination, and biosecurity
- Protocols for addressing illnesses, injuries, emergencies, and outbreak containment
- Concept for maintaining medical records, monitoring systems, and treatment protocols
- Strategy for ensuring continuous availability of veterinary expertise and support infrastructure

6.8. E. Feeding, Nutrition and Water Management

- Understanding of cattle feeding behavior and nutritional needs
- Systems for sourcing, storing, and supplying feed and fodder reliably
- Infrastructure for ensuring water security, including installation of bore wells, overhead water tanks, and distribution networks.
- Methods for ensuring balanced nutrition, seasonal adjustments, and special feeding needs

6.8. F. Operational Framework and Daily Management Systems

- Approach to daily routines including cleaning, feeding, inspection, and documentation
- System for cattle intake, registration, identity tracking, and movement
- Mechanisms for coordination with local bodies for cattle handover
- Design of robust SOPs, checklists, supervision methodologies, and reporting systems

6.8. G. Staffing, Human Resource Deployment and Capacity Building

- HR strategy for appointing qualified and trained personnel
- Organizational structure and chain of command
- Training, behaviour based handling, and skill development approach
- Staff welfare, supervision, accountability, and monitoring systems

6.8. H. Infrastructure Maintenance and Upkeep Approach

- Strategy for routine and preventive maintenance of buildings and structures
- System for repairs, safety management, and upkeep of essential utilities
- Concept for maintaining cleanliness, hygiene, and operational functionality

6.8. I. Waste Management, Environment and Sustainability Framework

- Approach for management of manure, garbage, wastewater, and effluents
- Technical proposal for the setup and operation of an Effluent Treatment Plant (ETP) and Biogas Plant.
- Systems for recycling, reuse, biogas production, composting, and sustainable utilization

- Environmental protection measures adhering to pollution control norms
- Long term sustainability practices including renewable energy integration, water conservation, and green initiatives

6.8. J. Technology Integration, Data Management, and Smart Systems

- Use of digital tools for cattle tracking, monitoring, and record keeping
- CCTV and security systems
- Automation possibilities for feeding, water supply, data logging, etc.
- Use of sensors, AI based tools, or innovative monitoring technologies
- Development of a comprehensive Management Information System for all Gaushala operations
- Digital record keeping for cattle profiles, intake, medical treatment, feed consumption, and movement
- Systems for data backup, security, privacy, and adherence to government data protocols
- Use of dashboards, analytics, and reporting tools for performance monitoring

6.8. K. Financial Planning and Self-Sustainability Approach

- Identification and diversification of potential income streams, including partnerships, collaborations, community based initiatives, donor engagement mechanisms, and utilization of permissible by-products or value added services
- Conceptualization of innovative financial models such as sponsorships, corporate social responsibility (CSR) linkages, membership programs, public outreach initiatives, and other welfare aligned revenue sources
- Development of a comprehensive budgeting system addressing capital expenditure, operational expenditure, maintenance needs, workforce costs, emergency reserves, and periodic upgrades
- A forward looking financial plan covering the projected lifecycle of the Gaushala (indicatively over a 20-25 year horizon), including assumptions, cost saving measures, risk mitigation provisions, asset maintenance strategies, infrastructure renewal, and phased development prospects
- A sustainability roadmap demonstrating how the applicant intends to maintain financial health during fluctuations in revenue, unexpected events, or increased operational demands
- Mechanisms for periodic review and recalibration of financial plans to ensure adaptability, resilience, and continued alignment with welfare and operational

standards

- Clear articulation of monitoring systems, internal financial controls, transparency mechanisms, and reporting structures that ensure accountability and prudent fund management

6.8. L. Regulatory, Legal and Compliance Understanding

- Awareness of applicable laws, rules, registrations, and certifications
- Approach to obtaining required permissions, NOCs, and statutory clearances
- Systems for compliance with AWBI guidelines, environmental standards, and local regulations

6.8. M. Risk Assessment and Mitigation Strategy

- Identification of operational, environmental, financial, and welfare risks
- Plans for mitigation, emergency response, fire safety, and disaster preparedness
- Systems to ensure continuity and resilience in operations

6.8 N. Stakeholder Coordination and Reporting Mechanisms

- Method for coordinating with AHU, local bodies, veterinary institutions, etc.
- Reporting formats, data management systems, and transparency framework
- Mechanisms for performance review, monitoring, and grievance handling
- Coordination with urban bodies for smooth operations

6.8. O. Innovation, Visitor Management, and Community Engagement.

- Possibilities for developing eco-friendly visitor areas or controlled eco-tourism components aligned with animal welfare principles
- Conceptualization of wellness, therapeutic, or meditation spaces that integrate traditional knowledge or cattle based wellness practices
- Initiatives for community education, awareness building, and experiential learning related to cattle welfare
- Ideas for developing interpretation centers, guided walkways, viewing galleries, or educational displays, subject to regulatory permissions
- Opportunities for value added activities that enhance sustainability, public engagement, or financial viability without compromising cattle welfare
- Framework for managing visitors, volunteers, donor groups, and public interactions
- Policies for controlled access, safety, behaviour, and welfare compliance during visits
- Systems for educational tours, training sessions, or awareness programs without disturbing cattle
- Visitor infrastructure such as pathways, signage, observation areas, and safety

protocols

6.8. P. Indicative Employee Safety, Public Health, and Compliance Considerations

- Employee insurance coverage, accidental injury safeguards, medical support arrangements, and compliance with labour welfare norms
- Occupational health guidelines, protective equipment, training on safe cattle handling, and preventive measures against workplace hazards
- Biosecurity and zoonotic disease prevention protocols to protect staff, visitors, and animals
- Hygiene, sanitation, vector control, and public health management in alignment with statutory directions
- Mechanisms for emergency preparedness, disaster response, first aid readiness, fire safety measures, and evacuation procedures
- Compliance with relevant labour laws, occupational safety standards, and environment/health regulations
- Staff training, certification, and capacity building programs to ensure safe and humane handling of animals

6.8 Q. Handover, Documentation, and Governance Systems

- Plan for maintaining proper documentation, registers, and records
- Systems for maintaining transparency and accountability
- Approach for eventual handover, exit readiness, and compliance with MoU conditions

6.8. R. Collaboration, Research and Institutional Partnerships

- Opportunities for collaboration with veterinary colleges, research institutes, NGOs, and technical experts
- Scope for joint projects on cattle welfare, disease monitoring, nutrition, and sustainable management
- Participation in government programs, innovation challenges, or academic studies
Framework for knowledge exchange and training

6.8 S. Social Impact, Livelihood Opportunities and Community Benefits

- Contribution to local employment, skill development, and inclusive engagement
- Potential for integrating SHGs, rural enterprises, or community based supply chains
- Framework for measuring social impact and long-term community benefit
- Promotion of sustainable livelihoods linked to cattle based value chains

6.8 T. Security, Surveillance and Access Control

- Systems for securing the premises against trespassing, theft, or unauthorized activities
- Layered access controls for staff, visitors, and vehicle entry
- Integration of CCTV, digital logs, alarm systems, and night-time surveillance arrangements
- Emergency communication and response protocols

6.8 U. Monitoring, Evaluation and Continuous Improvement

- Mechanisms for tracking performance indicators across welfare, health, operations, and finance
- Feedback systems for staff, visitors, auditors, and AHU
- Processes for reviewing, improving, and updating operational strategies
- Continuous learning, upgradation, and innovation culture

7. Official Guidance and Obligations for Applicants

- i. The Applicant is required to construct a modern Gaushala on the allotted land of approximately 24.37 acres, with an envisaged **Designed Minimum Capacity of 4000 animals** (adhering to AWBI space norms), and must validate this capacity in their proposal based on actual land availability and mandatory facility requirements.
- ii. The contract period is 20 years and may be extended for an additional 5 years based on yearly satisfactory performance and at the discretion of the Competent Authority of the Animal Husbandry Unit.
- iii. The Selected Applicant must establish the Gaushala infrastructure within one year from the date of handing over the site and thereafter manage the Gaushala on a 24x7 basis for the entire contract period including the possible extension.
- iv. Facility dimensions, space norms, and design standards-such as per-animal covered area, open area, yard size, and structural specifications-must be strictly adhered to. All required site development works including internal roads, sewage disposal, water supply lines, plumbing systems, bore wells, earth filling, and associated civil infrastructure shall be executed by the Applicant.
- v. The boundary wall must be constructed as per government-approved standards, including finalization of wall type, height, and design.
- vi. The project will operate on a “zero-cost to government” model, and the Applicant shall bear 100% of capital expenditure and operational expenditure for the establishment and running of the Gaushala.

vii. The Applicant will be fully responsible for the overall management of the Gaushala, including housing, feeding, healthcare, welfare, and monitoring of all Govansh at their own cost.

viii. The Applicant shall accept all stray Govansh brought by civic bodies, farmers, or any agency as may be directed by the Authority, subject to the Gaushala's certified operational capacity and compliance with quarantine and biosecurity protocols. The Applicant shall implement and adhere to a Standard Operating Procedure (SOP) for intake, quarantine, health inspection, and digital registration of all inducted animals.

ix. Clean and fresh drinking water must be provided to the animals at all times in quantities aligned with the approved herd size. All charges related to water supply, electricity consumption, waste collection, and sewerage must be borne entirely by the Applicant. If the Applicant proposes to develop bore wells as part of the project, the Authority may issue a recommendation letter to the competent government department to facilitate the Applicant's request for bore well permission. However, the responsibility for obtaining all statutory approvals, clearances, and permits shall rest solely and entirely with the Applicant. In the event that extraction of fresh groundwater is restricted or not permitted by the concerned authorities, the Applicant shall be required to adopt alternative measures such as water recycling, reuse of treated wastewater, or utilisation of STP-treated water for all non-potable purposes, at its own cost and in compliance with applicable laws and standards.

x. Feeding mangers and drinking water troughs must be designed and constructed according to approved specifications to ensure simultaneous feeding and adequate water access for the herd.

- xi. The Applicant must establish a biogas plant and an effluent treatment plant (ETP) of appropriate capacity based on the finalized herd size, ensuring complete processing of dung and wastewater generated at the Gaushala.
- xii. The Applicant must obtain all necessary approvals, statutory licenses, clearances, and NOCs from competent authorities before commencing operations. AHU will extend necessary assistance for obtaining NOCs wherever applicable.
- xiii. The Applicant shall ensure day-to-day maintenance, cleanliness, disinfection, sanitation, and security of the entire Gaushala premises.
- xiv. The Applicant must ensure uninterrupted availability of feed and fodder through adequate production capacity or long term vendor arrangements, and must maintain seasonal buffers to address climatic and market fluctuations.
- xv. To ensure uninterrupted feeding of animals, the Applicant must maintain a Reserve Fund equivalent to three months of operational expenditure (feed plus staff salaries) in a designated bank account, which shall be subject to quarterly inspection by AHU officers.
- xvi. All animals must be managed with welfare-compliant practices, including freedom of movement, no permanent tethering, proper rest areas, shade structures, and provision of soft bedding materials such as sand or straw.
- xvii. The Applicant must prepare and maintain comprehensive emergency contingency plans addressing fire, flood, disease outbreaks, water shortages, feed disruptions, and other operational risks.
- xviii. The Applicant must maintain complete, accurate, and regularly updated records of all Govansh as per guidelines of the Animal Welfare Board of India.

- xix. Full time Veterinary Officers and para-veterinary staff shall be deployed in adequate numbers proportional to the herd size to ensure routine healthcare and disease prevention.
- xx. Round the clock emergency veterinary services must be ensured for prompt medical interventions and animal welfare.
- xxi. Post-mortem examinations shall be conducted for 100% of unexplained sudden deaths. For natural deaths, post-mortems shall be conducted on at least 10% of cases selected by the Site Veterinary Officer in consultation with AHU and based on epidemiological indications. The Selected Applicant shall engage a qualified pathologist and bear associated costs.
- xxii. No temporary or permanent construction may be initiated without obtaining prior written approval from the Animal Husbandry Unit.
- xxiii. All cattle must be ear-tagged and digitally registered at the time of entry to ensure traceability, accountability, and proper record maintenance.
- xxiv. Male and female cattle must be strictly kept separate to prevent uncontrolled breeding inside the Gaushala.
- xxv. Mandatory castration of young male calves shall be carried out to ensure population control and prevent herd expansion.
- xxvi. The Applicant shall employ qualified and trained staff and shall be solely responsible for their salaries, welfare, legal compliance, behaviour, and all employment related matters. The Applicant must strictly comply with the Minimum Wages Act of GNCTD for all skilled and unskilled manpower deployed at the site.

xxvii. The Animal Husbandry Unit shall not be liable for any disputes, liabilities, or issues arising from the conduct, employment terms, or service related matters of staff appointed by the Applicant.

xxviii. Details regarding the land, existing structures, equipment, and other available resources at the Ghummanhera Gaushala have been provided in the section 6.3 of this document for reference.

xxix. The Applicant is strictly prohibited from carrying out any obnoxious trade, unauthorized commercial activity, or using the premises for any purpose other than those explicitly authorized under this EOI. The land and facilities shall be used solely for the establishment and operation of the Gaushala and permitted associated activities.

xxx. The Applicant shall not sublet the premises, either as a whole or in parts, directly or indirectly. The Applicant is also prohibited from transferring or assigning the MoU or any part thereof to any other party.

xxxi. The Applicant is mandated to submit a strictly audited monthly census report to the Animal Husbandry Unit, detailing the exact count of live animals and specific mortality statistics. It is explicitly clarified that the Applicant holds no ownership rights over the cattle; therefore, any form of commercial trading, selling, trafficking, or unauthorized transfer of animals is strictly prohibited and shall be treated as a material breach of the MoU liable for immediate termination

xxxii. Performance Security: The Selected Applicant must submit a Performance Bank Guarantee (PBG) equivalent to 3% of their quoted Financial Investment valid for the construction period plus 6 months. Post construction, a revolving PBG of Rs. 50 Lakhs must be maintained for the operations period.

xxxiii. Indemnity: The Applicant shall indemnify, defend, and hold harmless the Authority (AHU/GNCTD) and its officers, employees, and representatives from and against all third party claims, actions, suits, damages, liabilities, losses, or proceedings arising out of or in connection with the operation, maintenance, or management of the Gaushala. Such indemnity

shall specifically include any loss of life, injury, or property damage caused by or attributable to cattle duly inducted and admitted into the Gaushala under the Applicant's custody and control. For avoidance of doubt, the Applicant shall bear responsibility only for those animals formally handed over and recorded as inducted into the Gaushala, and not for stray cattle outside its custody or beyond the Gaushala premises prior to formal induction.

8. Proposed Eligibility Criteria:

The Applicant may participate **either as a single entity or as a consortium** consisting of a maximum of **two members**, wherein one member shall be designated as the **Lead Member**. The Lead Member shall be legally responsible for the execution, performance, and compliance of all contractual obligations under the MoU and shall represent the consortium in all official communications with the Animal Husbandry Unit (AHU).

The consortium arrangement must be formalized through a legally binding **Consortium Agreement or Memorandum of Understanding (MoU)** duly signed by all members, clearly specifying the roles, responsibilities, share of work, financial obligations, and decision making authority within the consortium. All consortium members shall be jointly and severally liable for the performance of obligations under this EOI/MoU.

Additionally, the Applicant (whether standalone or a consortium) may engage a **Consultancy Firm** possessing demonstrated expertise in Gaushala management, livestock operations, large scale animal shelters, facility planning, or related technical domains. The Applicant shall submit a valid Consultancy Agreement or Letter of Engagement as proof of such engagement. The Consultancy Firm shall support the Applicant in planning, design, operations/ operational strategy, compliance processes, and monitoring of Gaushala related activities.

For eligibility purposes, the **experience of the Applicant or Lead Consortium Member** in managing a Gaushala (Government or Private) with a minimum herd capacity of **at least 500 cattle** shall be considered valid and acceptable. AHU reserves the right to independently verify, inspect, or seek clarification regarding the consortium structure, consultancy engagement, or experience claims made by any party.

Joint submissions without a valid consortium instrument or consultancy engagement document shall be deemed non-compliant.

8.1 Supporting Documents Required:

1. Consortium Agreement / MoU signed by all members (if applicable)
2. Letter of Engagement / Consultancy Agreement (if applicable)

3. Registration Certificates of all consortium members and consultancy firm
4. Experience documents of Applicant / Consortium Member / Consultancy Firm
5. Organizational profiles and roles/responsibilities matrix

8.2 Eligibility Criteria in detail:

Sn	Eligibility Criteria	Supporting Documents
1	The Applicant (either standalone or as Lead Member of a Consortium) must possess a valid PAN Card and GST Registration Certificate. If exempt from GST, a written justification must be provided.	i. PAN Card ii. GST Registration Certificate or GST Exemption Declaration iii. Income Tax Returns with Acknowledgement for the last three financial years iv. Banking Details
2	The Applicant may apply as a single entity OR as a consortium of up to two members. Only one member shall act as the Lead Member , who will be legally responsible for contract execution.	i. i. Consortium Agreement / MoU ii. ii. Details of Lead Member and Other Member(s) iii. iii. Registration Certificates of all consortium members
3	The Applicant or the Lead Member of the Consortium (in case of a consortium), the selected agency shall be required to obtain AWBI Registration after allotment and during the civil works, before commencement of operation.	i. The selected agency shall provide the AWBI Registration Certificate, or Proof of having applied for AWBI Registration, before commencement of operations (its not mandatory condition for applying)

4	<p>The Applicant or Consortium Member must, at the time of the EOI technical evaluation, own and/or operate at least one functional Gaushala with a minimum herd size of 500 cattle. AHU reserves the right to conduct site inspections to verify the same. In the case of a consortium, the Lead Member must independently meet this minimum eligibility criterion.</p>	<p>i. Proof of operational Gaushala (photographs, location details, registration, utility bills, etc.) ii. Documentary proof from Applicant / Consortium Member / Consultancy</p>
5	<p>The Applicant or Consortium Member must have proven professional experience in managing a Gaushala (Government or Private) with a minimum herd capacity of 500 cattle, for a continuous period of at least 3 (three) years within the last 10 (ten) years (April 2016 – March 2026). In a consortium, the lead partner should meet this minimum eligibility criteria.</p>	<p>i. Work Orders / Allotment Orders confirming number of animals managed ii. Completion Certificates / Satisfactory Performance Certificates / Experience Certificates iii. Undertaking of authenticity</p>
6	<p>The Applicant or Consortium Member must have a minimum Average Annual Turnover of Rs. 20 crore (Rupees Twenty Crore only) during the last three (3) financial years, as evidenced by audited financial statements. In the case of a consortium, the combined turnover of all consortium members shall be considered for fulfilling this criterion, provided that:</p> <p>a) The Lead Member contributes at least 75% of the minimum required turnover, i.e., a minimum Average Annual Turnover of Rs. 15 crore, and</p> <p>b) The consortium collectively meets 100% of the minimum turnover requirement, i.e., a minimum Average Annual Turnover of Rs. 20 crore.</p>	<p>Audited Financial Statements for the last three (3) financial years of the consortium members</p>

7	<p>The Applicant, including all Consortium Members and the Engaged Consultancy Firm (as applicable), shall submit a consolidated self-certified undertaking confirming that none of their Directors, Members, Partners, or Officers:</p> <p>a. Have been blacklisted, debarred, or declared ineligible by any State/Central Government, statutory authority, board, corporation, government society, or PSU for corrupt, fraudulent, or unethical practices.</p> <p>b. Are insolvent or bankrupt, are not under receivership or administration by a court or judicial officer, and are not subject to winding-up proceedings or suspension of business activities.</p> <p>c. Have not been convicted in the last five years of any criminal offence relating to professional misconduct, fraud, misrepresentation, false statements, or submission of falsified qualifications or documents, and are not currently subject to proceedings that may lead to such disqualification.</p>	Consolidated Self-Certified Undertaking from all members
8	<p>The Applicant must submit a scanned copy of the complete EOI document (including corrigenda and clarifications) duly signed and stamped by the authorized signatory of each consortium member (if applicable) as acceptance of all terms and conditions.</p>	Signed and stamped EOI copies by all members

8.3 Authorization of Signatory

The person signing the application or any document submitted as part of this EOI must be duly authorized to bind the Applicant, Consortium Member, or Consultancy Firm, as applicable. If, at any stage, it is found that the signatory did not possess valid authorization, the Animal Husbandry Unit (AHU) may, without prejudice, cancel the MoU and hold the signatory personally liable for all costs, consequences, losses, and damages under all relevant civil and criminal provisions. The Application must be signed only by an individual formally authorized through a **Board Resolution / Partners' Resolution / Power of Attorney**, issued by the respective entity they represent.

8.4 Disqualification Conditions

Applicants shall be disqualified and deemed ineligible to participate in this EOI under any of the following circumstances:

1. They have been **debarred or blacklisted** by any Central Government, State Government, Union Territory, Public Sector Undertaking, Board, Corporation, or Government Society, and the period of such debarment/blacklisting remains in force.
2. They or any of their key office bearers (including Directors, Trustees, Partners, Members, or Authorized Officers) have been **convicted by a court of law and sentenced to imprisonment for three years or more**, and the period of such conviction is still operative.
3. Their contract or MoU with any Central/State Government, Union Territory Administration, autonomous body, public authority, or the Animal Husbandry Unit has been **terminated for breach of terms** at any time during the last five years.

The above disqualification conditions shall also apply to all **associate concerns, consortium members, consultancy firms, and partners** of the Applicant, including any NGO, Society, Trust, Company, Firm, or registered body associated with the Applicant in this EOI.

9. Technical Evaluation Criteria *(Maximum 100 Marks):*

Sn.	Evaluation Criteria	Maximum Marks
1	Technical Credentials (Based on Supporting Experience Certificates)	70
1.1	Applicant's Experience in Operation and Maintenance of Gaushala <ul style="list-style-type: none"> • 01 – 05 years = 10 marks • 05 - 10 years = 15 marks • More than 10 years = 20 marks 	20
1.2	Experience in Managing Govansh (Cattle) of at least 500 Head Capacity <ul style="list-style-type: none"> • 500 - 2000 animals = 10 marks • 2000 - 4000 animals = 20 marks • More than 4000 animals = 30 marks 	30
1.3	Financial Soundness of the Applicant for the Previous 3 Years (as per audited financial statements closing on 31st March or other Government-accepted accounting period) <ul style="list-style-type: none"> • Rs. 20 - 30 Crore = 10 marks • Rs. 30 - 40 Crore = 15 marks • More than Rs. 40 Crore = 20 marks 	20
2	Technical Presentation (Evaluation Committee Assessment)	30
	Total Technical Score (ST)	100

Note:

- To qualify under the minimum eligibility criteria, the Applicant must secure at least 50 out of 100 marks in the Technical Evaluation.
- Based on these criteria, the Evaluation Committee will determine the **Technical Score (ST)**.

The Authority reserves the right to reject any application that does not meet the minimum eligibility threshold, regardless of the quality of the technical presentation. The decision of the Evaluation Committee regarding the scoring and selection shall be final and binding.

10. Financial Evaluation Criteria

Applicants shall be evaluated on the basis of their **proposed financial commitment**.

Eligibility Condition:

Only Applicants proposing a minimum financial commitment of **Rs. 25 Crore** shall be considered for financial evaluation. *(Based on preliminary assessments, establishing a model Gaushala for approximately 4000 cattle, including civil works, sheds, utilities, biosecurity systems, equipment, and essential operational infrastructure, is expected to require an investment in the range of Rs.50 - 60 crore. In this context, a minimum financial commitment of Rs.25 crore is considered both reasonable and necessary to ensure the viability and seriousness of proposals. This threshold aligns with prudent government procurement practices and ensures the development of a robust, compliant, and sustainable Gaushala facility.)*

Formula for Financial Score (SF):

$SF = 100 \times F/F_{max}$, Where:

- **F** = Financial investment proposed by the Applicant
- **F_{max}** = Highest financial commitment among all eligible Applicants

Note on Reasonability: The Evaluation Committee reserves the right to reject a Financial Proposal if the proposed investment (F) is **deemed grossly unrealistic**, unviable, or unsubstantiated by the corresponding technical layout plan submitted during the presentation.

Combined Score (Final Score)

The final ranking of Applicants shall be determined based on a weighted composite score, the Combined Score (S), calculated by assigning:

- 70% weightage to the Technical Score (ST), and
- 30% weightage to the Financial Score (SF).

The formula for computation is:

$$\text{Combined Score (S)} = (ST \times 0.70) + (SF \times 0.30)$$

This ensures that the evaluation balances both the technical competence and financial proposal of the Applicant in a transparent and objective manner.

The Applicant achieving the **highest Combined Score (S)** shall be considered for award of the Letter of Intent (LoI), subject to fulfilment of all other conditions and approval of the Competent Authority.

11. Additional Evaluation Conditions

1. The financial net worth of the Applicant must **not be negative**.
2. In case of a tie in the final score, preference shall be given to the Applicant with **greater experience**, based on:
 - i. Total number of cattle managed, and
 - ii. Duration of Gaushala operations.
3. The Evaluation Committee shall examine and verify all documents and may seek clarifications from Applicants.
4. Recommendations of the Evaluation Committee, upon approval of the Competent Authority, shall be **final, binding, and conclusive** on all Applicants.

12. Award of Project and Key Contractual Terms

12.1 Issue of Letter of Intent (LoI):

Upon completion of the evaluation process and receipt of approval from the Competent Authority of the Animal Husbandry Unit (AHU), the Selected Applicant shall be issued a **Letter of Intent (LoI)** for establishment, operation, and maintenance of the Ghummanhera Gaushala.

12.2 Signing of Memorandum of Understanding (MoU):

The Selected Applicant shall enter into a Memorandum of Understanding (MoU) with the AHU **for a period of 20 (twenty) years from the date of signing of the MoU**, inclusive of the establishment period. The MoU may be extended on a year to year basis for a **maximum period of 05 (five) years**, after completion of the initial 20 year term, subject to satisfactory annual performance and at the sole discretion of the Competent Authority of AHU.

12.3 Ownership of Property

The ownership of the land, buildings, structures, utilities, and all permanent assets constructed or installed at the Gaushala shall **always remain with the Government of Delhi**. The Selected Applicant shall function solely as a **lessee/licensee/implementing agency**, as defined in the MoU, without acquiring any ownership rights over the property at any stage.

12.4 Payment terms

No payment shall be made by the Animal Husbandry Unit to the Selected Applicant for the establishment, operation, or maintenance of the Gaushala. The Selected Applicant shall undertake the entire project **at their own cost** under a **zero cost to government model**. However, Govt. of NCT of Delhi will provide feeding charges on the same pattern as presently being provided to the other four functional Gaushalas in Delhi or as decided by the Government from time to time.

12.5 Dispute Resolution

Negotiation: If a disagreement arises related to this MoU, both Parties agree to try to settle it through friendly mutual discussions. This period of negotiation will last for 30 days after one Party notifies the other of the issue in writing.

Jurisdiction: All legal disputes, claims, and proceedings arising out of this EOI, evaluation process, or MoU shall fall exclusively within the territorial jurisdiction of the Union Territory of Delhi.

12.6 Exit Management

The Applicant shall be bound by strict Exit Management protocols regarding asset handover and damage assessment, which will be detailed in the MoU.